Symposium on Innovative Technologies for Land Administration

Madison, Wisconsin USA June 24-25, 2005

Simplifying the Business of Land Information Administration Pierre le Roux Global Program Manager: Land Information Manager

e: pierre.leroux@intergraph.com or pleroux@knology.net

p: +1.256.730.7247 h:+1.256.772.1977











Institutional Impact

"If the technological innovation involved – whether new product or process - is radical, then substantial changes in the organizations involved will be required for successful development and use of these innovations."

> John E. Ettlie (2000), Rochester Institute of Technology







How different ?









Mental Models & Value Systems



SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

INTERGRAPH

Ignore context at your own risk ...





Enterprise Challenges – Fundamental Issues

Efficiency and Profitability Business Processes

- Differentiate one enterprise from another
 - Time-to-market
 - Profitability
 - Quality of service



Integration

Enterprises continue to struggle

INTERGRAPH

- Leverage existing systems
- Move from manual / batch uploads → realtime information
- Align IT support with business requirements



Strategic Management





SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

Increasing Complexity and Loss of Control



"Today's technology is intrusive and overbearing. It leaves us with no moments of silence, with less time to ourselves, with a sense of diminished control over our lives"

Donald Norman – The Invisible Computer

A lot of what is bought and paid for doesn't get implemented because of complexity." "Maybe this is the industry's biggest challenge." Ray Lane, Venture Capitalist



IT today is "in a state that we should be ashamed of; it's embarrassing."

Greg Papadopoulos – Sun MS

IT/Digital Demographics







Non Digital Citizens ..

IT Past ... Present ... Future





There will always be legacy systems ...



Strategic Management





SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

Porter's Value Chain Analysis Model





Distributed, Occasionally Connected Enterprise





teraconsult™ SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

Resource / Capital Analysis

INTERGRAPH

Financial

- Little or None for non-important issues
- A lot for important projects -> Align with / or attach to these.

Plant/Equipment/Software

- Cannot replace all legacy at once
- IT / Technology Strategy Required for an evolutionary / incremental improvement strategy.

Human

- Labor is highest cost
- Cannot attract and retain skilled staff
- Gear towards this these realities

Organizational

- Existence of Vested interests
- Reform / Reorg may often not be possible.
- Implement Solutions that take this reality into account.

Elements of Organizational Alignment





INTERGRAPH

Strategic Management





teraconsult™ SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

What "Business" should we be in ? INTERGRAPH



- Sustainable Context-based Solutions that
 - Help you to see <u>your world</u> clearly
 - Enable you to make better and faster operational decisions.
 - Enable you to *increase* productivity & service and thus improve ROI.

Lessons from History ...





Then and now





Simplifyin Context

INTERGRAPH



 "People are analogue, not digital; biological, not mechanical. It is time for human-centered technology [and solutions], a humane technology." -Norman.



Lessons Learnt - Food for thought



The ideal multi-purpose cadastre can only be afforded in countries with relatively high urban land values at the outset......"

• "However, the more typical countries can realize the benefits of tying together the several components of such a system long before they have reached the ideal levels of completeness and accuracy, that is creating something less than the ideal records system"

Sustainability Benchmark



- Requires that infrastructure can rapidly adjust, adapt and respond to its influence factors whilst maintaining continuity in operations and service delivery.
 - Continuity in the availability of skilled human resources
 - Continuity in financial and logistical resources
 - Information and Information Management Infrastructure
- Designed such that it can be "maintained at length without interruption, weakening, or loss of efficiency, functionality or quality", given the following:
 - There is a real possibility that the first two components above will from an "in-house" availability point of view - change for the worse in the future, and
 - The technologies underlying the Information Management Infrastructure will change rapidly and on a continuous basis.

Time and Cost to Register





Usability Benchmarks

Innovation

- Applied Management Science
- Technology:
 - Security
 - Business Intelligence (Valid Time) !!
 - Interoperability & In place Integration
 - Work, Task and Workforce Management
 - Fusion of the natural and built environment.
- Focus on Distributed Enterprise Operations
 - Business Process Fusion
 - Legacy systems a constant
 - Spatial Integration "disappears" within Enterprise Applications
 - Focused & Robust Context Aware Industry Solutions
 - Embedded with MIS
- Benchmarking & Metrics

Management Reporting	Decision Support	Customer Service
Transaction Processing		
Externa	al Ir	nternal

teraconsult specialist management & technology consulting

Strategic Management

teraconsult™ SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

• "The complete development and implementation of any comprehensive land information system should proceed gradually"...Fully implementing or phasing in the system within any region or state may take several decades"

The improvement of your environment is not an event – it should be a never ending managed process !!

Property Records Workbench

Porter's Value Chain Analysis Model

teraconsult™ SPECIALIST MANAGEMENT & TECHNOLOGY CONSULTING www.teraconsolt.com

City of San Jose CA

- Cadastral/Assessment Integration
- Project, GIS-E911 Integration, Street Centerline/Addressing
- Data modeling and Systems Integration
- Recent Accolades:
 - Oracle 2005 Spatial Integrated Enterprise Award
 - Departmental 2005 Director's Award (Internal)

Multi-Disciplinary Work Environment

Putting the Pieces Together

Multi-Dimensional Model

×

INTERGRAPH

- Bridges, docks, and condos that are represented on Fabric level <> 0.
- Red +levels
- Blue Outline levels
 - Note that the water under the dock is on level -1. The dock is assigned level 0 in this system.
- Valid Time: System and Effective Dates
- Lineage

Integrated Data Models – Using Standard Tools and DBAs INTERGRAPH

Open Architecture – A Client's Perspective

Open Spatial Technology

- The data at San Jose is only a SQL statement away...
 - Analysis is not dependent on software tools
 - Leverages Oracle Spatial operators
 - Improved performance
- Oracle
 - Multi-Vendor support (Intergraph/Bentley/MapInfo/ESRI/AutoDesk)
 - Intergraph chosen for most open and interoperable GIS maintenance environment and web publishing environment;
- System Integration at the DB level
 - DB views and DB linkages to other systems provides a seamless enterprise view of the production data and a central mechanism for data warehousing.
 - Licensing
 - No 3rd party licenses are required to access, view and manipulate the data (vendor independence)

NTERGRAPH

Census

Census

Nelson Mandela HIV/AIDS Sample Survey ERGRAPH

Czech Land Survey Office

Geoportál

Vítejte na GEOPORTÁLU Zeměměřického úřadu !

Obchodní modul

Mapové služby

Zeměměřický úřad zahajuje publikování mapových služeb pro on-line přistup k vybraným datům cestou Internetu.

WMS služba dle specifikace OpenGIS WMS 1.1
ArcIMS služba (Image Service a MetadataService)

Obchodní modul ZÚ nabízí přímé objednání souborů digitálních dat Zeměměřického úřadu v prostředí Internetu, tj. formou e-shopu.

Umožňuje též objednávky map tištěných.

ČÚZK Český úřad zeměměřický a katastrální

Copyright © 2005 Zeměměřický úřad

Strategic Management

тм

Our Joint Challenge

Sustainable Solutions

- Sustainable Context-based Solutions that
 - Help you to see <u>your world</u> clearly
 - Enable you to make better and faster operational decisions.
 - Enable you to *increase productivity* and thus *improve ROI*.